Strides Pharma Science Limited

Strides

STRIDES AT A GLANCE

WITH STRIDES, OUR FOCUS IS TO IDENTIFY AND DEVELOP "DIFFICULT-TO-MAKE" NICHE PRODUCTS AND CREATE DIFFERENTIATED VALUE IN THE GLOBAL GENERICS SPACE

Strides is a global generic formulations Player with presence across key regulated and emerging markets

Core Business Fundamentals

Diversified presence in Regulated and Emerging markets

High End Manufacturing

Integrated R&D Base

Defensible IP Led Portfolio

Technology Led Compliance

Global Leadership

Propelling Growth & Value Creation

Strong go to market capabilities in US, UK, Europe, Australia, South Africa Sub-Saharan Africa

Efficient R&D infrastructure to build a wide portfolio with differentiated and limited competition products

Global manufacturing base with eight facilities in India, Milan(Italy), Nairobi (Kenya), Singapore and New York (US)

Significant investments in IT already made in deploying best in class technology across all processes

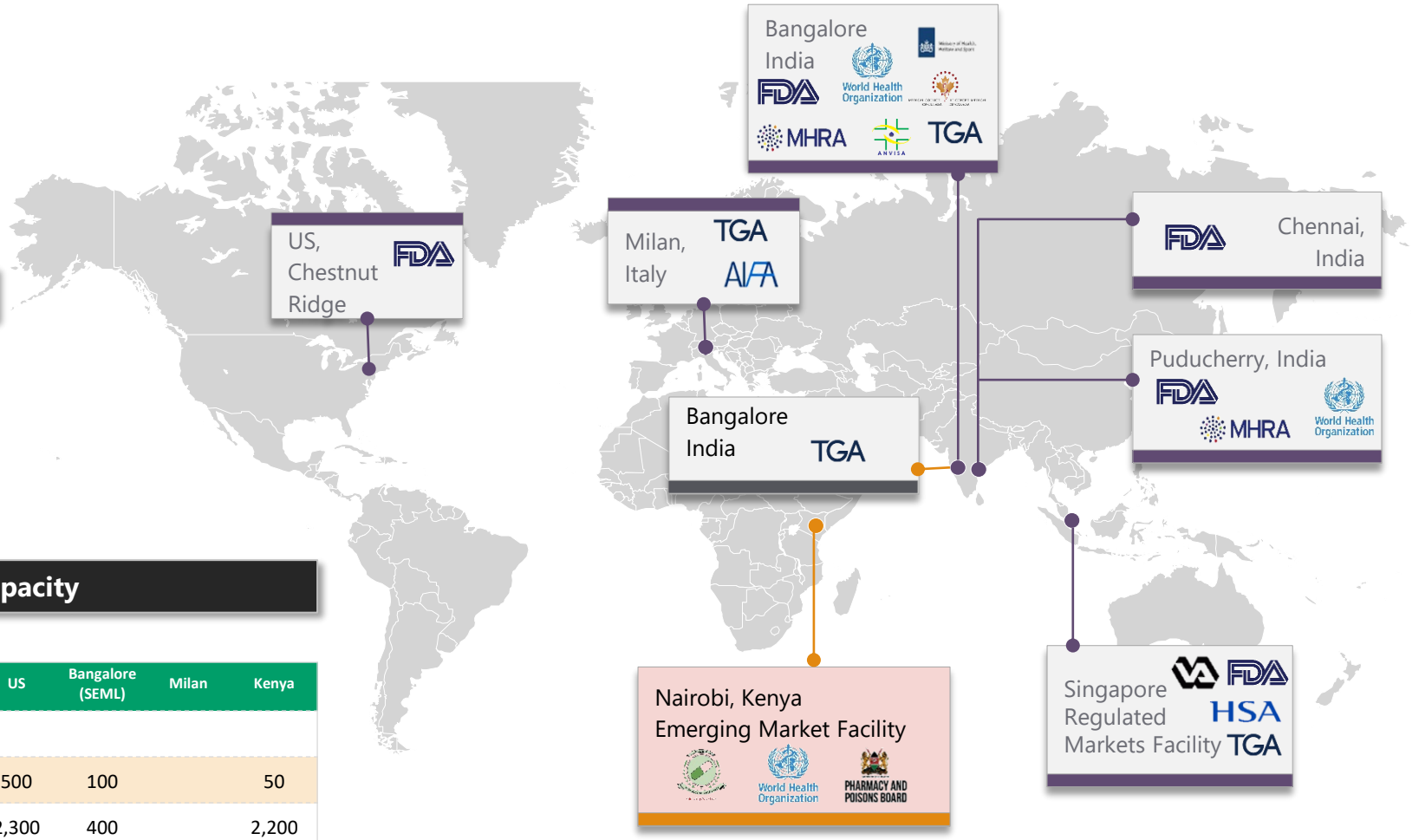
Global Manufacturing Platform with Wide Capabilities and High Focus on Compliance

Unique capabilities	• Extensive and flexible manufacturing capabilities to handle wide product portfolio • 16 billion units across multiple dosage formats including tablets, gels, soft gels, hard gels, sachets, liquids, powders, sprays, creams and ointments including capabilities to produce hormones and controlled substances
Regulatory compliance	• Qualified in all GMP and quality standards with successful internal / external audits and high regulatory performance • Focus on technology led compliance with paperless technical operations
Production versatility	• Strategically designed facilities to enhance efficiency with variable batch sizes to meet market needs and flexibility to expand without shutdowns
De-risked strategy	• De-risked manufacturing and design strategy with multiple mirror facilities across geographies ensuring business continuity • Diversified supplier mix with minimal raw material sourcing risks

Eight Manufacturing Sites with Key Regulatory Approvals

By Manufacturing Capability

- Regulated Markets
- Emerging Market Facility



Manufacturing Capacity

(in million units)

Capability	Bangalore	Chennai	Puducherry	Singapore	US	Bangalore (SEML)	Milan	Kenya
SGCs	1,200							
HGCs	1,000	400	500	25	500	100		50
Tablets	2,600	2,500	2,500	575	2,300	400		2,200
Sachets	100							
Others	10				25		20	

Acquisition of world class multi-dosage facility at Chestnut Ridge, New York

Multi-dosage Facility At Chestnut Ridge, New York

1. Built over an area of ~200,000 sq ft, the site adds new growth capacities of 2bn+ units for the US markets
2. Site expands capabilities into niche domains including Hormones, Nasal Sprays, Gels, Modified Release products, Liquids and Controlled Substances that mostly need to be manufactured in USA
3. The facility has long history of successful USFDA inspections, site to risk mitigate our manufacturing footprint for the US markets by mirroring capacities at the facility in Bangalore
4. Site strengthens ability to service federal contracts with 100+ TAA compliant products in the combined portfolio
5. Access to a strong technical talent pool having several years of manufacturing and new product launch experience

Integrated R&D with global regulatory capabilities

Diversified formats

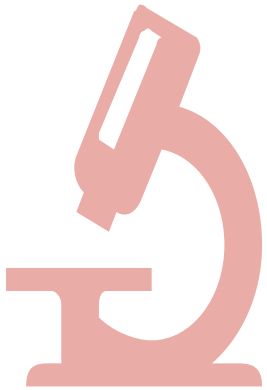
Oral solids, Oral liquids, Topicals - liquids, creams and ointments, Soft gels, Sachets, and modified release dosage formats

Portfolio selection

Focus on difficult-to-develop and differentiated products

IP Development

IP owned products for regulated markets- US, Europe, Canada, UK, Australia, South Africa



Paperless Operations

Oracle platform-based Product Lifecycle Management systems from initiation to filing

Speed to Market

Right first-time filings for faster approval and go to market

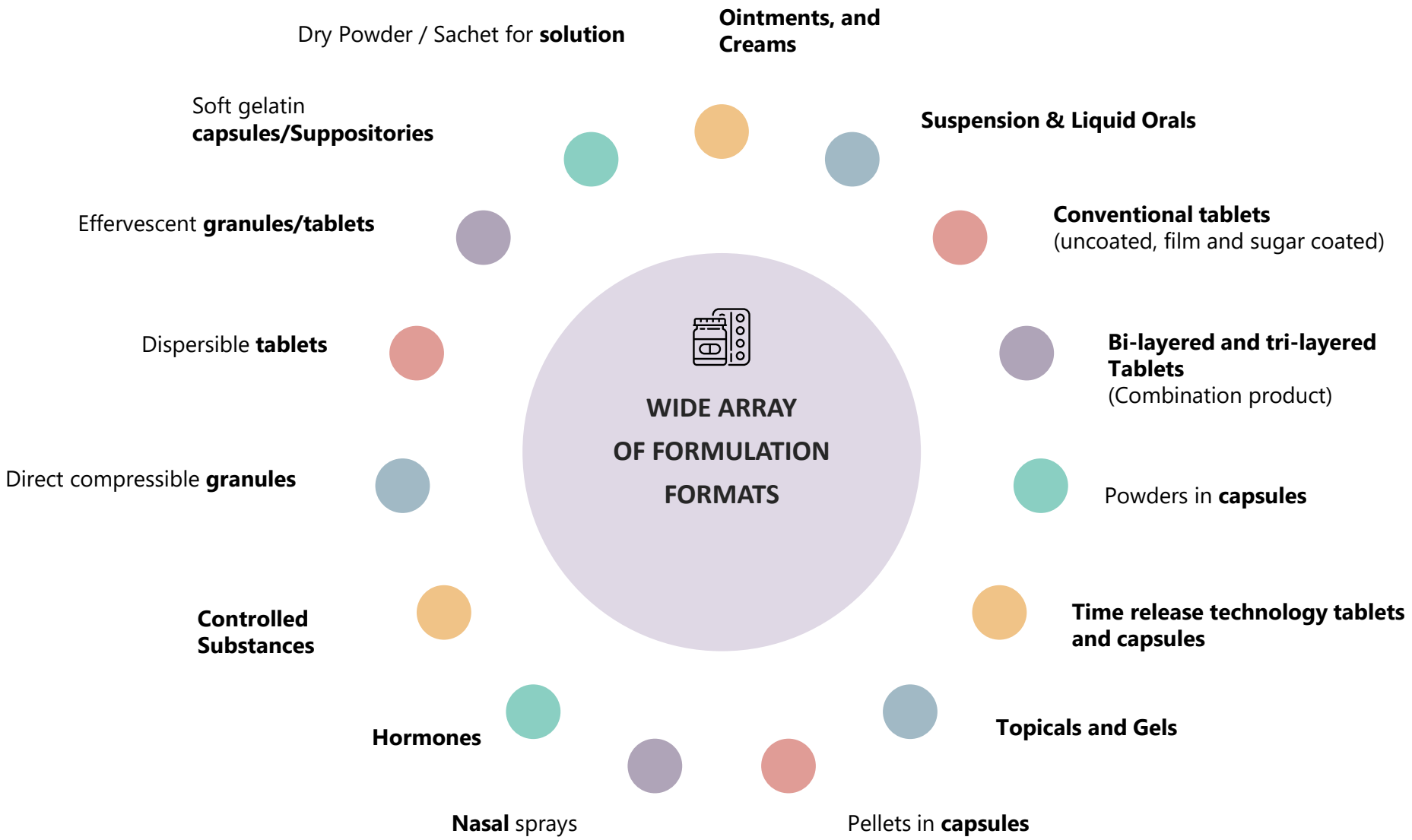
Dedicated R&D Centre

Global R&D center located in Bangalore with multi-product development capabilities and 225+ people

Global Coverage

Fungibility of development dossiers across all targeted markets

Wide Array of Formulation Formats



Leading expertise in compliance with continued focus on quality and governance

Compliance leadership led by the well-designed framework

RESEARCH	LES	TRAINING & COMPETENCY	MES	QMS
Structured approach of product development & lifecycle management	Fully integrated laboratory through paperless operations	Emphasis on skill & competency development of employees	Complete control on operations and data management of equipment	Integrated QMS with increased effectiveness

Proprietary interactive mobile app for awareness & feedback

Open Communication ***Employee Empowerment*** ***Technology Led*** ***Knowledge Driven*** ***Awareness Focus***

- **Anytime audit readiness given multiple audits cleared in the past with zero or less complex 483s**
- **Highly compliant culture led by technology driven quality environment**
- **Technology led complete control on operations, quality and data management**

AUTOMATED PAPERLESS OPERATIONS

Best IT Deployment

- Structured approach of product development & lifecycle management embedded with QBD
- Fully integrated and compliant laboratory through paperless operations
- Fully integrated equipment with complete control on operations and data management
- Integrated QMS with increased effectiveness

Weekly technical oversight

- Weekly review of the technical outcomes
- Review of formulation trials data of multiple prototypes
- Focus on the progress of stability studies and analytical development
- Review of key R&D metrics pertaining to operational excellence

Monthly Management Review

- Review with leadership at Sunbeam on alignment of R&D with Strategic outcomes
- Focus on R&D progress versus business priorities
- Project flow/ progress at product level
- Review of products at different stages like prototype, scale up, exhibit batch, filing upto approval

Chromatography Software management system

Stability management

Product development and Life cycle management

Integrated QMS Systems

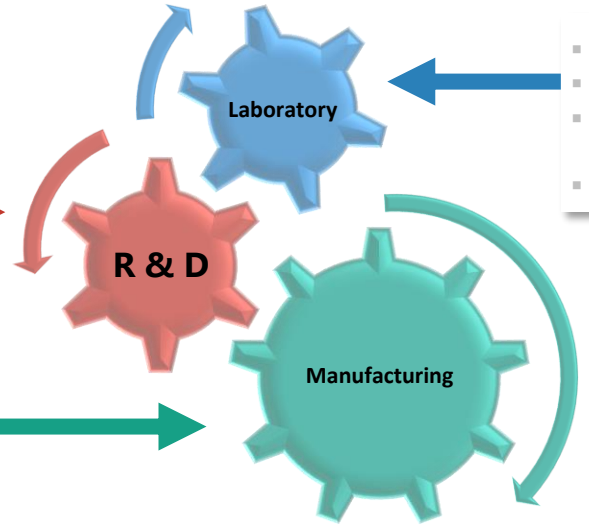
Enterprise resource planning

Strong IT Program to Establish Highly Efficient and Compliant Organization

Integration of end-to-end Processes

- Development records in Product lifecycle management (PLM) system
- Operational documentation in electronic form
- No manual Log books or Registers in work place
- Integrated Product development plan & reporting

- Development records in PLM system
- Operational documentation in electronic form
- No manual Log books or Registers in work place
- Integrated Product development plan & reporting



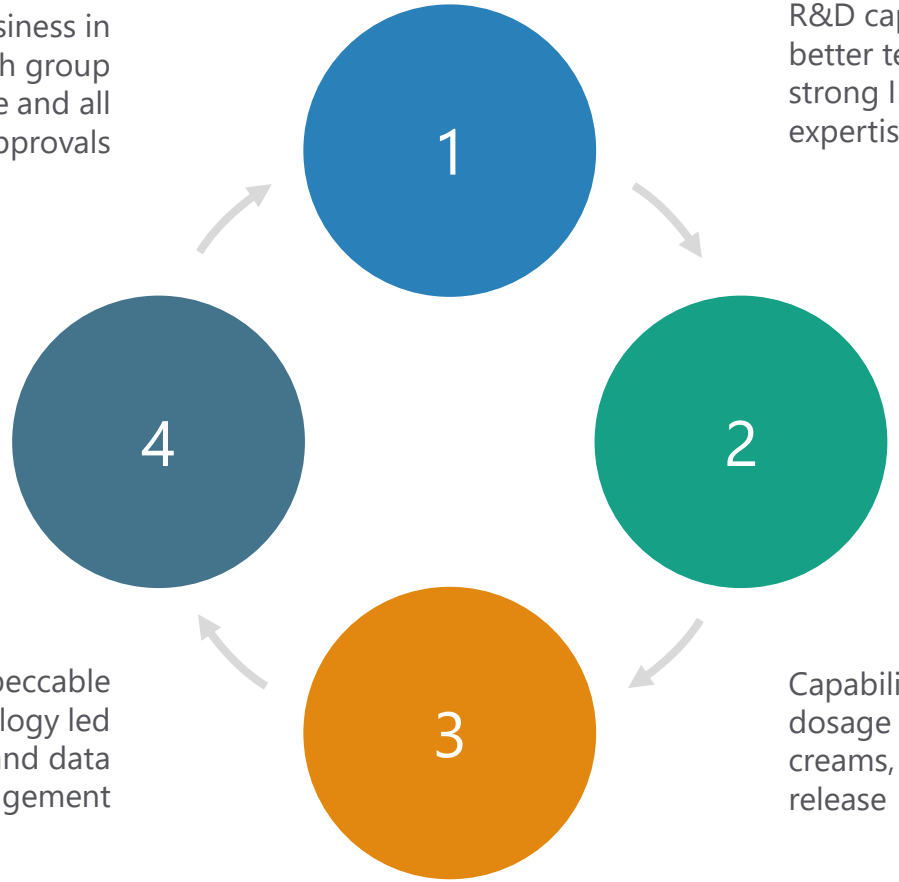
- Instruction led process
- Lab records in electronic form
- Integration with both upstream & downstream applications
- Instrument Integration

Digitization Initiatives

Compliance	▪ Step-by-step instructions with controls to prevent skipping of any process steps ▪ Ensure usage of calibrated equipment, correct chemicals/reagents/standards/ Line clearance ▪ Online review process & traceability
Zero Error	▪ Equipment's / Instruments online data acquisition - eliminate transcription error ▪ Online integration with related applications – SAP / UL / Trackwise / GEM MT / LIMS and auto calculations ▪ Alerts / escalation / real time QMS events for any excursions
Paperless	▪ Electronic documentation in respective processes – Product work book / Analytical worksheets / EBMR ▪ Elimination of logbooks / registers / Equipment print out ▪ Elimination of the issue of Raw data sheets / BMR

Overall a robust base for global pharma play

Well diversified consumer facing business in regulated and emerging markets(EMs) with group integrated manufacturing infrastructure and all regulatory approvals



R&D capability to develop products with new and better technologies at competitive cost with strong IP assessment and global regulatory expertise

Strong compliance environment with impeccable regulatory track record and technology led complete control on operations, quality and data management

Capabilities in multiple delivery technologies and dosage formats across orals, topicals, liquids, creams, ointments, soft gels, tablets and modified release

Strides

Thank you