



MATTIG  
SUTER &  
PARTNER

**REPORT OF THE STATUTORY AUDITOR AND  
FINANCIAL STATEMENTS 2025/26**

**Strides Pharma International AG  
6300 Zug**

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statutory auditor
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the accumulated losses





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SUTER &  
PARTNER

Report of the statutory auditor  
on the limited statutory examination  
to the general meeting of  
Strides Pharma International AG  
6300 Zug

As statutory auditor, we have examined the financial statements (balance sheet, income statement and notes) of Strides Pharma International AG for the financial year ended March 31, 2026.

These financial statements are the responsibility of the Board of Directors. Our responsibility is to perform a limited statutory examination on these financial statements. We confirm that we meet the licensing and independence requirements as stipulated by Swiss law.

We conducted our examination in accordance with the Swiss Standard on the Limited Statutory Examination. This standard requires that we plan and perform a limited statutory examination to identify material misstatements in the financial statements. A limited statutory examination consists primarily of inquiries of company personnel and analytical procedures as well as detailed tests of company documents as considered necessary in the circumstances. However, the testing of operational processes and the internal control system, as well as inquiries and further testing procedures to detect fraud or other legal violations, are not within the scope of this examination.

Based on our limited statutory examination, nothing has come to our attention that causes us to believe that the financial statements and the proposal to carry forward the accumulated losses do not comply with Swiss law and the company's articles of incorporation.

Treuhand- und  
Revisionsgesellschaft  
Mattig-Suter und Partner

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We draw attention to the fact that Strides Pharma International AG is over-indebted as per article 725b of the Swiss Code of Obligations (CO). Due to the fact that creditors of Strides Pharma International AG subordinated their claims amounting to CHF 21'426'105.85, the Board of Directors has refrained from notifying the court.

Schwyz, July 3, 2026

Treuhand- und Revisionsgesellschaft  
Mattig-Suter und Partner



Urs Krienbühl  
Licensed audit expert  
Auditor in charge



Aldo Dubacher  
Licensed audit expert

| <u>Balance sheet</u>                | <u>March 31, 2026</u> |                             | <u>March 31, 2025</u><br>(previous year) |                             | <u>Note</u> |
|-------------------------------------|-----------------------|-----------------------------|------------------------------------------|-----------------------------|-------------|
|                                     | CHF                   |                             | CHF                                      |                             |             |
| <b>ASSETS</b>                       |                       |                             |                                          |                             |             |
| Cash and cash equivalents           |                       | 1'143'735.33                |                                          | 166'469.09                  |             |
| Trade receivables                   |                       |                             |                                          |                             |             |
| - from third parties                | 7'356'004.24          |                             | 5'084'133.79                             |                             |             |
| - from related parties              | <u>21'837'431.70</u>  | 29'193'435.94               | <u>10'463'897.60</u>                     | 15'548'031.39               | 1           |
| Other current receivables           |                       |                             |                                          |                             |             |
| - from third parties                | 379'421.16            |                             | 218'335.18                               |                             |             |
| - related parties                   | <u>-</u>              | 379'421.16                  | <u>28'313.58</u>                         | 246'648.76                  |             |
| Inventory                           |                       | 2'764'404.56                |                                          | 1'471'671.86                |             |
| Prepaid expenses and accrued income |                       | 221'612.07                  |                                          | 333'591.02                  |             |
| <b>Current assets</b>               |                       | <b>33'702'609.06</b>        |                                          | <b>17'766'412.12</b>        |             |
| Financial assets                    |                       |                             |                                          |                             |             |
| - Loans towards related parties     |                       | 256'594.50                  |                                          | 141'703.89                  | 1/2         |
| Investments                         |                       | 0.93                        |                                          | 0.97                        | 3/7         |
| Fixed assets                        |                       | 5'192.32                    |                                          | 3'000.43                    |             |
| Intangible assets                   |                       | 7'821'954.07                |                                          | 264'488.28                  | 4           |
| <b>Non-current assets</b>           |                       | <b><u>8'083'741.82</u></b>  |                                          | <b><u>409'193.57</u></b>    |             |
| <b>TOTAL ASSETS</b>                 |                       | <b><u>41'786'350.88</u></b> |                                          | <b><u>18'175'605.69</u></b> |             |

| <u>Balance sheet</u>                                  | <u>March 31, 2026</u> |                             | <u>March 31, 2025</u><br>(previous year) | <u>Note</u>                  |
|-------------------------------------------------------|-----------------------|-----------------------------|------------------------------------------|------------------------------|
|                                                       | CHF                   |                             | CHF                                      |                              |
| <b>LIABILITIES AND SHAREHOLDERS' EQUITY</b>           |                       |                             |                                          |                              |
| Trade payables                                        |                       |                             |                                          |                              |
| - third parties                                       | 2'282'264.97          |                             | 231'333.10                               |                              |
| - related parties                                     | <u>24'031'760.86</u>  | 26'314'025.83               | <u>11'723'993.03</u>                     | 11'955'326.13                |
| Other current liabilities                             |                       | 423'553.31                  |                                          | 195'114.76                   |
| Accrued expenses                                      |                       | 559'805.57                  |                                          | 495'051.63                   |
| <b>Current liabilities</b>                            |                       | <b>27'297'384.71</b>        |                                          | <b>12'645'492.52</b>         |
| Non-current, interest-bearing liabilities             |                       |                             |                                          |                              |
| - Loans from shareholders,<br>subordination           |                       | 12'826'105.84               |                                          | 12'400'954.17                |
| Other non-current liabilities                         |                       |                             |                                          |                              |
| - shareholders, subordination                         |                       | 8'600'000.00                |                                          | 8'600'000.00                 |
| Provisions                                            |                       | 62'049.19                   |                                          | 13.85                        |
| <b>Non-current liabilities</b>                        |                       | <b>21'488'155.03</b>        |                                          | <b>21'000'968.02</b>         |
| Share capital                                         |                       | 1'230'000.00                |                                          | 1'230'000.00                 |
| Participation capital                                 |                       | 840'000.00                  |                                          | 840'000.00                   |
| Legal reserves from capital contributions             |                       | 1'546'999.00                |                                          | 1'546'999.00                 |
| Accumulated losses                                    |                       |                             |                                          |                              |
| - Brought forward from previous year                  | -19'087'853.85        |                             | -19'472'655.41                           |                              |
| - Change in Currency Translation<br>Adjustment (CTA)  | 442'463.63            |                             | 309'525.68                               |                              |
| - Net income                                          | <u>8'029'202.36</u>   | -10'616'187.86              | <u>75'275.88</u>                         | -19'087'853.85               |
| <b>Shareholders' equity</b>                           |                       | <b><u>-6'999'188.86</u></b> |                                          | <b><u>-15'470'854.85</u></b> |
| <b>TOTAL LIABILITIES AND<br/>SHAREHOLDERS' EQUITY</b> |                       |                             |                                          |                              |
|                                                       |                       | <b>41'786'350.88</b>        |                                          | <b>18'175'605.69</b>         |

| <u>Income statement</u>                                                                  | <u>2025/26</u> |                      | <u>2024/25</u><br>(Previous year) | <u>Note</u>    |
|------------------------------------------------------------------------------------------|----------------|----------------------|-----------------------------------|----------------|
|                                                                                          | CHF            |                      | CHF                               |                |
| <b>Revenue</b>                                                                           |                |                      |                                   |                |
| Revenue from trade                                                                       |                | 53'815'669.92        | 24'457'728.68                     |                |
| Revenue from services                                                                    |                | 2'659'155.76         | 547'420.13                        |                |
| Sales reductions trade                                                                   |                | -4'888'473.84        | -28'177.62                        |                |
| Bad debt expense                                                                         |                | -                    | -144'396.00                       |                |
| <b>NET REVENUE FROM TRADE AND SERVICES</b>                                               |                | <b>51'586'351.84</b> | <b>24'832'575.19</b>              |                |
| <b>Cost of trade and services</b>                                                        |                |                      |                                   |                |
| Trade expenses                                                                           | -36'238'903.03 |                      | -19'462'550.64                    |                |
| Cost of services                                                                         | -1'916'096.66  |                      | -1'235'653.55                     |                |
| Regulatory fees                                                                          | -10'021.33     | -38'165'021.02       | -57'918.33                        | -20'756'122.52 |
| <b>GROSS RESULT I</b>                                                                    |                | <b>13'421'330.82</b> | <b>4'076'452.67</b>               |                |
| <b>Personnel expenses</b>                                                                |                |                      |                                   |                |
| Salaries                                                                                 | -1'773'160.67  |                      | -1'029'556.07                     |                |
| Social insurances                                                                        | -421'520.61    |                      | -304'091.92                       |                |
| External staff expenses                                                                  | -591'518.61    |                      | -553'071.89                       |                |
| Other personnel expenses                                                                 | -48'420.24     | -2'834'620.13        | -67'192.05                        | -1'953'911.93  |
| <b>GROSS RESULT II</b>                                                                   |                | <b>10'586'710.69</b> | <b>2'122'540.74</b>               |                |
| <b>Other operating expenses</b>                                                          |                |                      |                                   |                |
| Rent                                                                                     | -78'434.00     |                      | -78'386.16                        |                |
| Maintenance and repair                                                                   | -87'462.28     |                      | -69'791.46                        |                |
| Insurance expenses                                                                       | -33'606.94     |                      | -182'527.07                       |                |
| Administration and consulting expenses                                                   | -617'519.13    |                      | -290'698.56                       |                |
| Travel and representation expenses                                                       | -108'975.90    | -925'998.25          | -126'871.45                       | -748'274.70    |
| <b>OPERATING RESULT BEFORE DEPRECIATION AND AMORTIZATION, FINANCIAL RESULT AND TAXES</b> |                | <b>9'660'712.44</b>  | <b>1'374'266.04</b>               |                |
| <b>Depreciation and amortization</b>                                                     |                |                      |                                   |                |
| Depreciation and amortization of operational non-current assets                          | -304'995.42    |                      | -132'075.57                       | 5              |
| Release of impairment charges for non-current assets                                     | -              | -304'995.42          | 1'487'685.04                      | 1'355'609.47   |
| <b>OPERATING RESULT BEFORE FINANCIAL RESULT AND TAXES</b>                                |                | <b>9'355'717.02</b>  | <b>2'729'875.51</b>               |                |

| <u>Income statement</u>                                       | <u>2025/26</u>             | <u>2024/25</u>          | <u>Note</u> |
|---------------------------------------------------------------|----------------------------|-------------------------|-------------|
|                                                               | CHF                        | (Previous year)<br>CHF  |             |
| <b>OPERATING RESULT BEFORE<br/>FINANCIAL RESULT AND TAXES</b> | <b>9'355'717.02</b>        | <b>2'729'875.51</b>     |             |
| <b>Financial result</b>                                       |                            |                         |             |
| Financial income                                              | 121'401.87                 | 375'059.34              |             |
| Financial expenses                                            | <u>-1'447'035.16</u>       | <u>-2'059'808.62</u>    |             |
| <b>OPERATING RESULT BEFORE TAXES</b>                          | <b>8'030'083.73</b>        | <b>1'045'126.23</b>     |             |
| <b>Extraordinary result and<br/>result from prior periods</b> |                            |                         |             |
| Extraordinary expenses                                        | <u>-</u>                   | <u>-969'544.84</u>      | 6           |
| <b>NET RESULT BEFORE TAXES</b>                                | <b>8'030'083.73</b>        | <b>75'581.39</b>        |             |
| <b>Direct taxes</b>                                           |                            |                         |             |
| Taxes                                                         | <u>-881.36</u>             | <u>-305.51</u>          |             |
| <b>NET INCOME</b>                                             | <b><u>8'029'202.36</u></b> | <b><u>75'275.88</u></b> |             |

| <u>Notes</u> | <u>2025/26</u> | <u>2024/25</u><br>(previous year) |
|--------------|----------------|-----------------------------------|
|              | CHF            | CHF                               |

## Accounting principles

### General

The accounting principles applied in the preparation of these financial statements comply with article 957 et seq. of the Swiss Code of Obligations.

### Accounting in a foreign currency

Since the financial year 2023/24, Strides Pharma International AG principal accounting currency is EUR. For statutory reporting purposes, the presentation currency was maintained in CHF and the following foreign currency rates (CHF/EUR) were applied for the translation of the financial statements.

|                                      |                  |                  |
|--------------------------------------|------------------|------------------|
| Balance sheet (closing rate)         | 0.92545          | 0.95575          |
| Income statement (year-average rate) | 0.94111          | 0.96264          |
| Equity                               | historical rates | historical rates |

## Explanatory notes to the financial statements

### 1 Trade receivables and loans towards related parties

The subsidiary Fairmed Healthcare GmbH is over indebted as at March 31, 2026 because of insufficient results. The board of directors of Strides Pharma International AG is convinced that sufficient revenue can be generated from the sale of generic drugs in the near future in order to secure the going concern of the subsidiary, and therefore refrains from further value adjustments of the book values of the trade receivables and the loans towards this subsidiary.

### Details to balance sheet items

#### 2 Loans towards related parties

|                                  |                      |                      |
|----------------------------------|----------------------|----------------------|
| - Loans amounts                  | 5'031'916.50         | 5'073'373.89         |
| - Accumulated impairment charges | <u>-4'775'322.00</u> | <u>-4'931'670.00</u> |
| Total                            | 256'594.50           | 141'703.89           |

#### 3 Investments

|                                  |                      |                      |
|----------------------------------|----------------------|----------------------|
| - Investment amounts (at-cost)   | 2'386'694.77         | 2'464'837.14         |
| - Accumulated impairment charges | <u>-2'386'693.84</u> | <u>-2'464'836.17</u> |
| Total                            | 0.93                 | 0.97                 |

| <u>Notes</u>                                              |                    | <u>2025/26</u>      |                    | <u>2024/25</u><br>(previous year) |
|-----------------------------------------------------------|--------------------|---------------------|--------------------|-----------------------------------|
|                                                           |                    | CHF                 |                    | CHF                               |
| <b>4 Intangible assets</b>                                |                    |                     |                    |                                   |
| - CWP - Intangible                                        |                    | 94'973.36           |                    | 54'345.86                         |
| - Registration fees and licenses for substances (at-cost) | 8'440'094.38       |                     | 735'631.67         |                                   |
| - Accumulated amortization                                | <u>-713'113.67</u> | <u>7'726'980.71</u> | <u>-525'489.24</u> | <u>210'142.43</u>                 |
| Total                                                     |                    | 7'821'954.07        |                    | 264'488.29                        |

Details to income statement items

|                                                                          |  |                    |  |                    |
|--------------------------------------------------------------------------|--|--------------------|--|--------------------|
| <b>5 Depreciation and amortization of operational non-current assets</b> |  |                    |  |                    |
| - Depreciation of fixed assets                                           |  | -3'292.72          |  | -4'295.40          |
| - Amortization of intangible assets                                      |  | <u>-301'702.70</u> |  | <u>-127'780.17</u> |
| Total                                                                    |  | -304'995.42        |  | -132'075.57        |
| <b>6 Extraordinary expenses</b>                                          |  |                    |  |                    |
| - Loan waiver in favour of subsidiary                                    |  | -                  |  | -962'640.00        |
| - Payables from Sale of Eris Pharma GmbH                                 |  | -                  |  | -                  |
| - Other                                                                  |  | <u>-</u>           |  | <u>-6'904.84</u>   |
| Total                                                                    |  | -                  |  | -969'544.84        |

**Declaration of the number of employees**

The number of full-time employees on an annual average is not more than 250.

**Investments**

**7 Directly held investments**

Fairmed Healthcare GmbH, Hamburg, Germany  
Business purpose: Sale and distribution of generic drugs  
Share capital: EUR 210'000.00

|                                |         |         |
|--------------------------------|---------|---------|
| Book value                     | 0.93    | 0.97    |
| Capital and voting share quote | 100.00% | 100.00% |

| <b>Treasury shares</b>     | <i>Number</i> | <i>CHF</i> | <i>Number</i> | <i>CHF</i> |
|----------------------------|---------------|------------|---------------|------------|
| Opening balance at April 1 | -             | -          | 61'500.00     | 1.00       |
| Sale (CHF 168'000.00)      | -             | -          | -61'500.00    | -1.00      |
| Ending balance at March 31 | -             | -          | -             | -          |

| <u>Notes</u>                            | <u>2025/26</u> | <u>2024/25</u><br>(previous year) |
|-----------------------------------------|----------------|-----------------------------------|
|                                         | CHF            | CHF                               |
| <b>Liabilities toward pension funds</b> |                |                                   |
| Total amount                            | 79'974.89      | 49'624.67                         |
| <b>Rent and leasing liabilities</b>     |                |                                   |
| Total lease liability for office space  | 260'310.58     | 336'041.70                        |

#### **Disclosures regarding the going concern of the company**

Strides Pharma International AG has continued its positive business development during FY26. Following the successful turnaround achieved in recent years, the Company maintained its position as the European headquarters of the Strides Group and continued to manage and support the Group's European operations. The strategic shift from a B2C to a B2B business model has resulted in a leaner organizational structure, improved operational efficiency, sustainable profitability and continued revenue growth from the Company's core commercial activities, enabling it to maintain positive operating performance throughout the financial year. The Company's financial position has been strengthened by the full repayment of the EUR 10 million third-party loan in 2024. In addition, Strides Pharma Global Pte. Ltd., the majority shareholder, continues to provide strategic and financial support to the Company where required. US markets contributed approximately 31% of the Company's FY26 sales following the acquisition of rights in the USA. In addition, agreements signed with Sandoz AG and its affiliates during FY26 are expected to strengthen the Group's presence in Sub-Saharan African markets and support future revenue growth. Based on the current business outlook, expected future revenues, available financing arrangements and continued support from the shareholder, the Board of Directors has assessed the Company's ability to continue as a going concern and is satisfied that Strides Pharma International AG will be able to meet its obligations as they fall due for the foreseeable future. Accordingly, the financial statements have been prepared on a going concern basis.

Further statutory disclosures in accordance with Art. 959c of the Swiss Code of Obligations are not required.

Strides Pharma International AG, 6300 Zug

| <u>Proposal to carry forward<br/>the accumulated losses</u> | <u>2025/26</u><br><br>CHF | <u>2024/25</u><br>(previous year)<br>CHF |
|-------------------------------------------------------------|---------------------------|------------------------------------------|
|-------------------------------------------------------------|---------------------------|------------------------------------------|

Accumulated losses available for the shareholder's meeting:

|                                                 |                       |                       |
|-------------------------------------------------|-----------------------|-----------------------|
| Brought forward from previous year              | -19'087'853.85        | -19'472'655.41        |
| Change in Currency translation adjustment (CTA) | 442'463.63            | 309'525.68            |
| Net income                                      | <u>8'029'202.36</u>   | <u>75'275.88</u>      |
| <b>Accumulated losses</b>                       | <b>-10'616'187.86</b> | <b>-19'087'853.85</b> |

The Board of Directors proposes to carry forward the accumulated losses:

|                                      |                              |                              |
|--------------------------------------|------------------------------|------------------------------|
| <b>Balance to be brought forward</b> | <b><u>-10'616'187.86</u></b> | <b><u>-19'087'853.85</u></b> |
|--------------------------------------|------------------------------|------------------------------|